

# Virtual User Group: Workfront Proof

Tuesday, August 11, 2020

**Today's Host** 



# **Andrew Dadour**

Strategic Customer Success Manager Workfront

# Agenda

11:00 a.m. Welcome and Agenda

11:10 a.m. How one of the largest American-owned spirits and wine companies leverages Workfront Proof *Cindy Reichert, Brown-Forman* 

11:40 a.m. Group Discussion

12:25 p.m. Wrap-up Next Steps

12:30 p.m. Event Ends







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### **Cindy Reichert**

Director, Project Management & Production Design Brown-Forman Corporation

cindy\_reichert@b-f.com





Founded in 1870 by George Garvin Brown, **Brown-Forman** Corporation has enriched the experience of life by responsibly building fine quality beverage alcohol brands. His original brand, Old Forester Kentucky Straight Bourbon Whisky, was America's first bottled bourbon and remains one of Brown-Forman's finest brands today.

**Brown-Forman** is one of the largest American-owned companies in the spirits and wine business. Based in Louisville, Kentucky, it manufactures several well-known brands throughout the world, including Jack Daniel's, Old Forester, Woodford Reserve, GlenDronach, BenRiach, Glenglassaugh, Finlandia, Herradura, Korbel, and Chambord.





## WHO WE ARE

High quality premium spirit & wine producer with more than \$3.3B in sales\* 40 products made and bottled in 12 different countries

4,700 employees on 6 continents with 1,200 in Louisville, KY Own the iconic Jack Daniel's Tennessee Whiskey brand Highest relative ROIC in our industry

S&P 500 "Dividend Aristocrat" Publicly traded and family controlled

\* 2019 Sales B-F Owned Distribution

Australia | Brazil | Canada | Czechia | France | Germany | Korea | Mexico | Poland | Spain | Thailand | Turkey | United Kingdom

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**170** countries selling our brands around the world

**53%** of sales outside of the <sup>12</sup> conUnited States

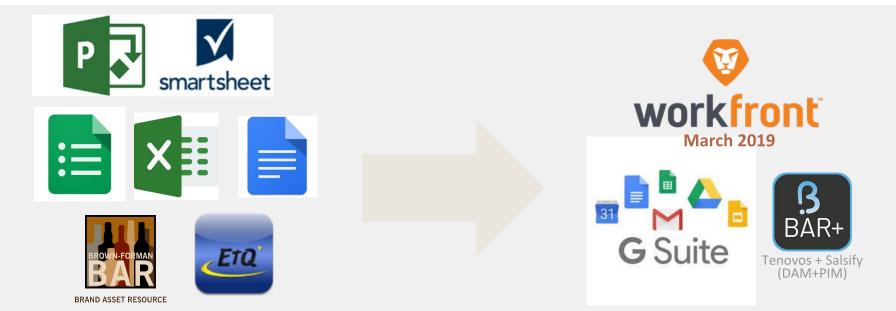




# **Project Management and Proof Approvals**



### **Our Move to Workfront**



WF Project Types: Product & Packaging Initiatives (PPI), GIFT/Value Add Packaging, BF Design (Marcom), & Local confidentialMarket-led Initiatives OWN-FORMAN





- Implemented March 2019
- Licenses: 45 Plan, 19 Work
- One Company
- 3 Request Queues
- 20 Portfolios (Brand Groupings)
- 475+ Programs
- 3400+ Projects
- Key Users:
  - 20 Volunteer PMO Project Managers
  - 3 Full-time Design Project Managers
  - 4 Creatives + SGS
  - 10 Packaging Engineers
  - + Brand, Legal, Business Process,
     QA, and R&D

# **Product & Packaging Initiatives (PPI) Project Initiation**



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### **Project Request**

Global/Local Marketing Team Submits Project in Workfront

- Scope/Project Details
- Volume
- Desired Launch Date
- Year 1 SNS or Cost Savings Target
- COG per Unit (Brief)

# Project Approval

Global Brand Managing Director

Regional Marketing Director

Global Production Technical Director



### **Project Path**

Path 1 formerly Stage Gate

New brands, line extensions, major package redesigns, liquid/formula changes, new production or capex, new market RTD launches

#### Path 2

formerly Creative & Packaging Brief

Limited editions of an existing series, new sizes, new artwork required, new permanent secondary packaging

#### Path 3

formerly SKU Rationalization

Simple market expansions, market specific labels required.



### **Project Starts**

#### Path 1

formerly Stage Gate [12-24 months]

#### Gate 1 Paper + C&P Brief Approved Work Begins

#### Path 2



#### Path 3

formerly SKU Rationalization [3-9 months]

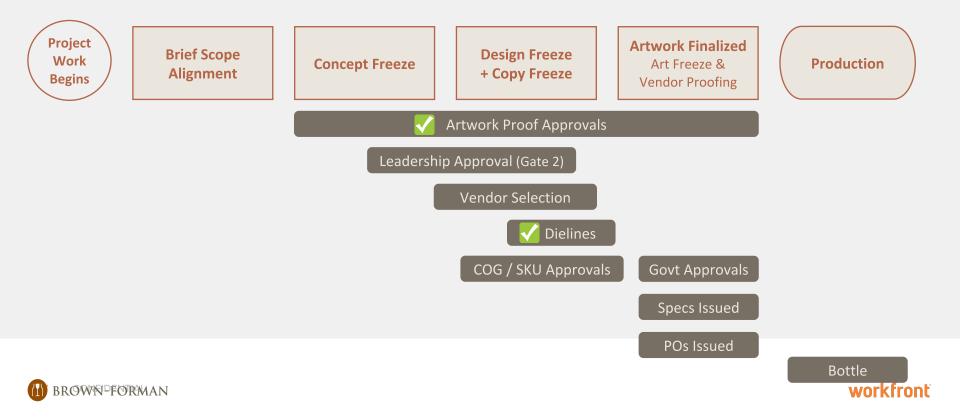
SKU Rat Approved



16 CONFIDENTIAL BROWN-FORMAN

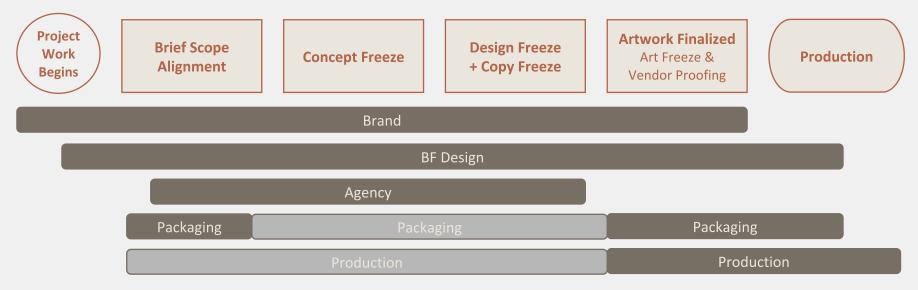
# **Product & Packaging Initiatives (PPI) Project**

### **Development Process**



# **Product & Packaging Initiatives (PPI) Project**

### **Development Process - Roles**



Path 1 (Stage Gate): 18-24+ months Path 2 (C&P Brief): 6-18 months Path 3 (SKU Rat): 3-9 months

\*\* As a guide for Scotch, all PPI projects should be enter 8 months prior to

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# **GIFT Projects**





### **Project Request**

Global/Local Marketing Team Submits Project in Workfront

- Scope/Project Details
- Desired Launch Date
- Volume
- Gift Brief

OWN-FORMAN

COG Threshold



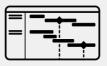
### **Project Scope**

Gift Team confirms scope/ timing with Requestor

- Tertile-based
- Regional/Local (ex: team pack)
- Artwork Only

#### **Timing Expectations**

- Tertile-based: 12-18 months
- Regional/Local (ex: team pack): 6 months
- Artwork Only (existing dieline): 1-2 months



### **Project Execution**

Concept Freeze including Premium Item(s)Stage Gate

Design Freeze including Copy Freeze

#### **Vendor Selection**

#### Structure Development Dielines finalized for t-forms, inserts, cartons, trays, KDs, etc

#### Art Freeze Mechanical art approved & released to the vendors

#### Vendor Proofs Vendor proofs approved & specs issued

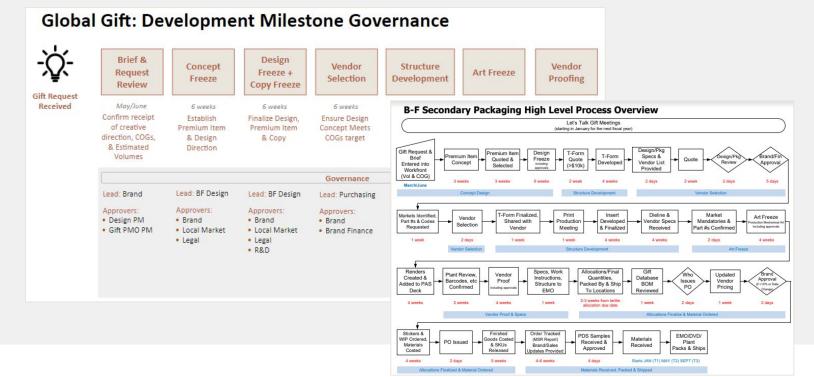




## **GIFT Projects**

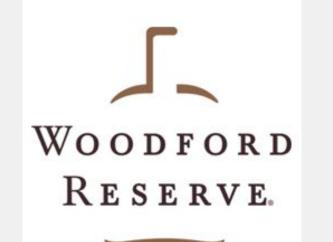


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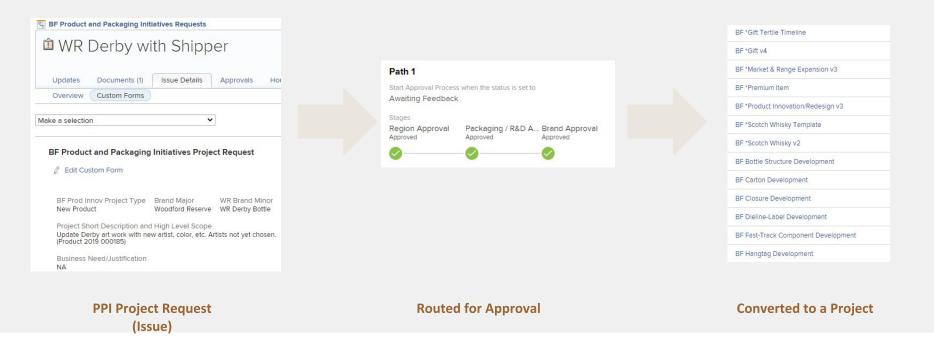




Woodford Reserve®, the Presenting Sponsor of the Kentucky Derby®, is honoring "The Greatest Two Minutes in Sports" with the release of its 2020 commemorative Derby bottle. It features the work of Louisville artist Richard Sullivan, a former Atlanta Braves baseball player.









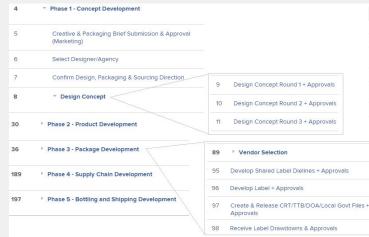


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Program

#### Woodford Reserve Family of Brands WR Derby with Shipper -1.0L - Program Program Manage Maria Shore Projects Program Details Updates Documents Program Documents Active Projects All Projects Milestones 🗒 Add Projects 🔹 🚽 📥 Export 🗸 Name 4 Part # WR Derby with Shipper -1.0L - Master Project Plan SS WR 1.0 KY DERBY 2020 90.4 10043760 NW WR 1.0 KY DERBY 2020 90.4 10043762 LEL WR 1.0 KY DERBY 2020 90.4 10043757 HT WR 1.0 KY DERBY 2020 90.4 10043757 BL WR 1.0 KY DERBY 2020 90.4 10043853

#### Master Project Plan



#### **B-F Workfront Structure**

- One Company
- Portfolios (Brand Groupings)
- Programs
  - Master Project Plans
  - Component Projects



Task Name	Assignments	Duration	Predecessors	Start On	Due On
Label Development (Existing Dieline)		41 Days		9/20/19	11/15/19
<ul> <li>Label Mechanical Art Development</li> </ul>		16 Days		9/20/19	10/11/19
Develop Label Mechanical Art + Approvals	<ul> <li>David Rhea (Consultant)</li> </ul>	16 Days		9/20/19	10/11/19
~ Label Vendor Proof		20 Days		10/14/19	11/8/19
Develop Label Vendor Proof + Approvals	a Michael Waits	20 Days	\$≁3	10/14/19	11/8/19
Issue Løbel Spec	= Sarah Love	5 Days	≫5	11/11/19	11/15/19

**Component Projects** 

#### BF Component Details

Woodford Reserve •	
Old SKU Number	New SKU Number
	Z3260000, Z3260516
Old SKU Description	New SKU Description
Old Material Number	New Material Number
	10043757
Old Material Description	New Material Description
	LFL WR 1.0 KY DERBY 2020 90.4
Size	Proof
1.0 L	90.4
Local Market Approver	Prod Plant
	LNG
Artwork Development Direction	

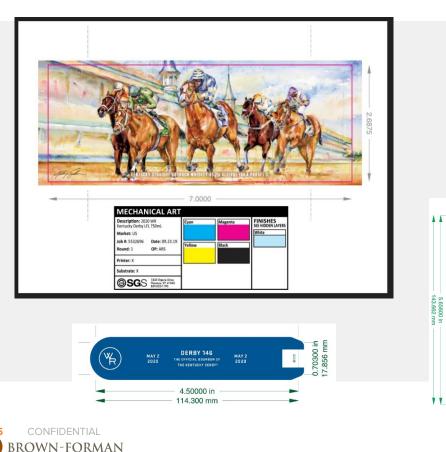
B Woodford Reserve Family of Brands  WR Derby with Shipper -1.0L - Program		
ELFL WR 1.0 KY DERBY 2020 90.4	10043757 Д Subs	
Project Owner	Planned Completion Status	
Audrey Esarey Global Business Solutions Project Manager	Nov 15, 2019 🕒 Com	
Tasks Project Details Updates Documents (1) Issues S	taffing More 🔻	
Add New - 4 Download All		
Folders « PROJECT FOLDERS (1)	Updated Date 👻 👘	
▼ PROJECT FOLDERS 1.0L 90.4* WR Derby 202	0 FL 10043757.pdf	
Added on Nov 14, 2019 at 9:21		
Document Details • Proof	Details • Print Summary • Open Proof	
Artwork is uploaded at	Projects Program Details Updates Documents	Program Docu
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	□ Name ↓	Part #
	WR Derby with Shipper -1.0L - Master Project Plan	
	SS WR 1.0 KY DERBY 2020 90.4	10043760
Project Views & Filters	NW WR 1.0 KY DERBY 2020 90.4	10043762
	LFL WR 1.0 KY DERBY 2020 90.4	10043757
	HT WR 1.0 KY DERBY 2020 90.4	10043757
BROWN-FORMAN	BL WR 1.0 KY DERBY 2020 90.4	10043853



#### **Automated Proof Workflows**

	Template name
C	Art Freeze Mexico-Specific
C	Art Freeze Non-US
C	Art Freeze Sonoma
	Art Freeze US
	Bottle, Can, Closure Drawing (EMO)
C	Bottle, Can, Closure Drawing (Plant)
C	Design Freeze Non-US
C	) Design Freeze US
	Dielines - Cartons, Labels, Shipcases
C	Scotch Customer Exclusive Approvals
	Vendor Proof Mexico-Specific
	Vendor Proof Non-US
	Vendor Proof US

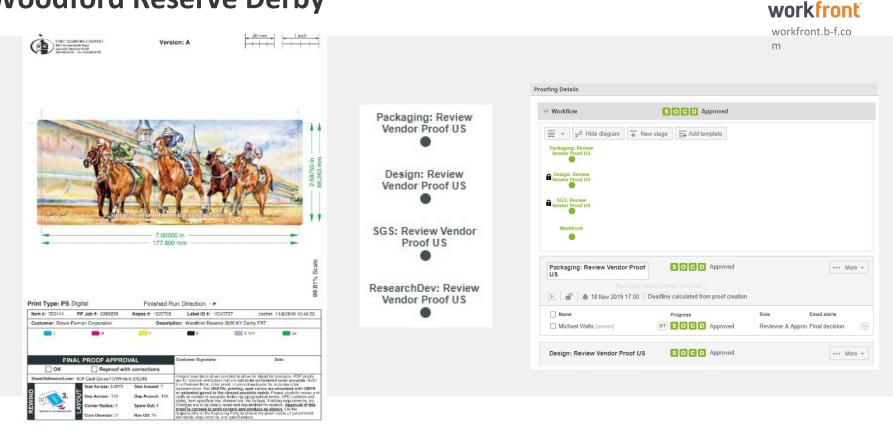






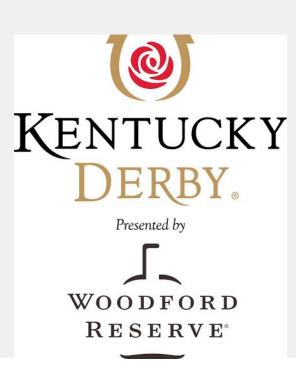
• QA

0.62500 in 15.875 mm

















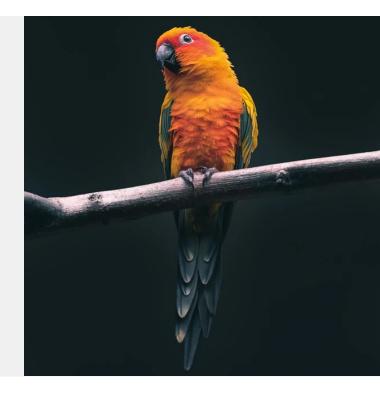






# **"Birds of a Feather" Group Discussions**

 How do you use Workfront Proof within your organization? What's working well, where are there challenges?

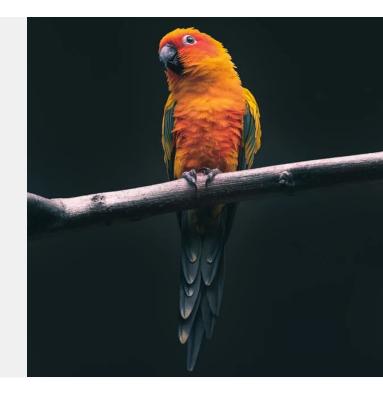






# "Birds of a Feather" Group Discussions Let's Switch Groups!

 If you could wave a magic wand and add feature/functionality to Workfront Proof, what would it be?





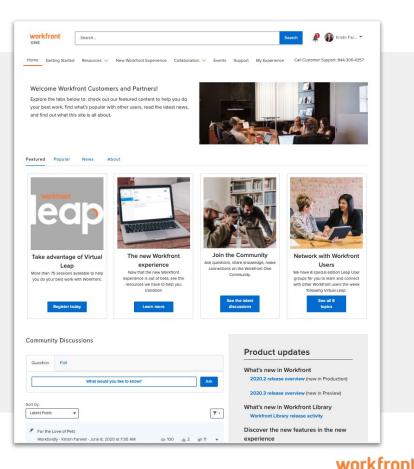




# Wrap-up and Next Steps

# Continue the Conversation on Workfront One

- Collaborate with others in a similar industry or department
- Harness the power of your peers to crowdsource inspiration and solutions
- Learn about upcoming events



### Virtual User Groups - Summer / Fall 2020 one.workfront.com/events

- Aug 18: Workfront in Healthcare
- Aug 25: Change Management & the new Workfront Experience
- Sept 15: Agile in Marketing

#### Coming soon!

- Sept 29: System Admin Best Practices
- Oct 13: Governance in Workfront





# **Dive deeper into Leap!**

- Over the coming weeks many of our fantastic Leap speakers will be starting a thread on the Community where you can ask them any questions about their sessions.
- Visit the "All Discussions" group regularly over the coming weeks to see that latest conversations!

# Thank you.

