## 2010 CITY OF GREELEY EMPLOYEE PERFORMANCE APPRAISAL

| Name:  | Employee Number   |  |  |
|--|---|--|--|
| Job Title  | Last Appraisal Date                                       |  |  |
| Department/Divison   | Appraisal Due Date  |  |  |
| Overall Appraisal Rating   | Next Appraisal Due Date                                   |  |  |
| Reason for Appraisal   | ☐ Other   |  |  |
| Evaluator's Signature  |   |  |  |
| Evaluator's Name (typed or printed)  |   |  |  |
| If my supervisor has concerns with this appraisal, I will me possible revision of this appraisal.  | et again with this employee to discuss these concerns and |  |  |
| Employee: I certify that this appraisal has been discussed with me and I Agree Disagree with the ratings I wish to discuss this appraisal with the next level supervisor in my department Yes No I would like a copy of the appraisal after all department comments have been made Copy Sent Date  Comments: |   |  |  |
| Evaluator's Supervisor  I have reviewed this evaluation and believe it is a fair and accurate picture of the employee's evaluation based on personal observation and from reports from the employee's supervisor.  |   |  |  |
| Signature  | Date  |  |  |
| Comments:  |   |  |  |
| Department Director: I have reviewed this evaluation and support the appraisal good Signature  Comments:   | given:  Date  |  |  |
| Human Resources Department   | Date  |  |  |
| Representative Signature   |   |  |  |

CORE FACTORS: Explanations regarding the Core Factors and rating performance descriptions can be found in the <u>Performance Appraisal Guide</u>.

**CUSTOMER SERVICE:** The effect the employee has on others, including the ability to establish and maintain positive and productive working relationships with external customers, co-workers and internal customers. This factor also includes the extent to which the employee is willing to share special skills in which the employee is proficient and which may not necessarily be a regular part of the employee's job duties (e.g. bilingual interpretation, computer or technical expertise).

Unacceptable

Evaluation Elements (Select all that apply):
Outstanding
Successful

|  |   |  | 1   |  |
|--|---|--|---|--|
| Exhibits objectivity and openness to the viewpoint of others   |   |  | Establishes and maintains effective relationships   |  |
| Contributes to building a positive team spirit   |   |  | Displays positive outlook and pleasant manner   |  |
| Responds with a sense of urgency to customer problems  |   |  | Offers assistance and support to co-workers   |  |
| Analyzes situation from customer perspective to determine the best customer focused response   |   |  | Works cooperatively in group situations   |  |
| Anticipates future customer needs and considers how to respond to them   |   |  | Explains to customers the reasoning behind policies procedures and rules using appropriate facts and data offers appropriate alternatives or steps to pursue if the customer disagrees with a policy, procedure or rule |  |
| Exercises self-control and demonstrates maturity when dealing with stressful customer situations   |   |  | Works actively to resolve conflicts   |  |
| Balances priorities by keeping in mind that customer time is prime time  |   |  | Utilizes special skills such as bilingual interpretation, computer or technical skills normally not associated with this position   |  |
| Asks questions to determine or requirements  | customer expectations and   |  | Other   |  |
| Exhibits good listening skills, t  | act and consideration   |  |   |  |
| OVERALL RATING FOR THIS DIMENSION (THIS SECTION MUST BE COMPLETED AND EXAMPLES GIVEN FOR ALL RATING LEVELS)  | Outstanding  Excellent  Successful  Needs Improvement  Unacceptable |  |   |  |
| SPECIFIC EXAMPLES  |   |  |   |  |
|  |   |  |   |  |
| Expectations and progress achieved from the previous evaluation period:  |   |  |   |  |
|  |   |  |   |  |
| Expectations for next appraisal period:  |   |  |   |  |
|  |   |  |   |  |
| Steps that will assist the employee to meet these expectations (What can employee do? What can management provide to help the employee meet/exceed expectations?): |   |  |   |  |
|  |   |  |   |  |

## **ATTENDANCE AND PUNCTUALITY:**

(For the current appraisal period, how would you rate this employee's attendance and punctuality? This section does not have a point value rather is used as a tool to examine the employee's attendance. If the employee's attendance and punctuality is in the "Lax" or "Often Absent" category, it would be expected that this would affect the employee's ability to satisfactorily perform his/her job duties and, therefore, be reflected in other Core Factors such as Customer Service, On-Going Job Duties, Work Traits and/or Policy Compliance.

|  | ectively. This may inclu  | de possessi  | an employee has and the extent to which this on or mastery of practices, manual skills and |
|--|---|--------------|--|
|  | ,   |              | have   |
| <ul><li>☐ Very prompt and regular in attenda</li><li>☐ Reports to work on time, normally properties.</li></ul> | • .   | re-pianned a | ibsences.  |
| Lax in attendance and/or reporting   | •   | needed to m  | eet required standards   |
| Often absent with short or no notice   | ·   |              | ·  |
| _  |   | DIES LO WOIK | ate of leaves earry.   |
| Evaluation Elements (Select all the Outstanding  | at apply): Successful   |              | <u>U</u> nacceptable   |
| Job knowledge for this position  | 1   |              | Asks for help when needed  |
| Skills needed to perform this jo   | bb  |              | Meets challenges with resourcefullness   |
| Maintains knowledge and skill  | levels through training   |              | Exhibits confidence in self  |
| Judgement used by the employee   |   |              | Serves as a resource for others  |
| Keeps abreast of innovations a   | and new concepts  |              | Other:   |
| OVERALL RATING FOR THIS DIMENSION (THIS SECTION MUST BE COMPLETED AND EXAMPLES GIVEN FOR ALL RATING LEVELS)    | Outstanding [ Excellent [ Successful [ Needs Improvement [ Unacceptable [ |              |  |
| SPECIFIC EXAMPLES  |   |              |  |
| Expectations and progress achieved from  | he previous evaluation pe   | eriod:       |  |
| Expectations for next appraisal period:  |   |              |  |
| Steps that will assist the employee to meet employee meet/exceed expectations?):                               | these expectations (Wha   | t can employ | ee do? What can management provide to help the   |
|  |   |              |  |

**WORK TRAITS (Quality, Quantity, and Initiative)**: The extent to which the employee achieves desired outcomes with a minimum of avoidable errors and problems, as well as a minimum consumption of resources such as time, money and materials. The employee should also produce work in a timely manner, or with approved extensions. Work traits is the extent to which the employee provides input as to how to create a more effective work area, process, product or service.

| <b>Evaluation Elements</b> (Select all t<br><b>O</b> utstanding   | hat apply):<br><u>S</u> uccessful                                   | <u>U</u> nacceptable   |
|---|---|--|
| Demonstrates accuracy and   | horoughness   | Applies feedback to improve performance                            |
| Displays commitment to excellence   |   | Monitors own work to ensure quality                                |
| Looks for and takes advantage of opportunities  |   | Seeks increased responsibilities                                   |
| Generates suggestions for improving work  |   | Takes the initiative to eliminate activities that do not add value |
| Reviews the ways things get done to improve efficiency  |   | Produces quantity of work in line with job duties                  |
| Looks for ways to improve an  | d promote quality   | Other  |
| Expresses effective ideas and and in writing  | d thoughts both verbally  |  |
| OVERALL RATING FOR THIS DIMENSION (THIS SECTION MUST BE COMPLETED AND EXAMPLES GIVEN FOR ALL RATING LEVELS) | Outstanding  Excellent  Successful  Needs Improvement  Unacceptable |  |
| SPECIFIC EXAMPLES   |   |  |
| Expectations and progress achieved from   | the previous evaluation pe  | iod:   |
|   |   |  |

Steps that will assist the employee to meet these expectations (What can employee do? What can management provide to help the

Expectations for next appraisal period:

employee meet/exceed expectations?):

**POLICY COMPLIANCE, EQUIPMENT OPERATION/SAFETY**: The extent to which the employee follows policies and practices dealing with issues such as record-keeping, personal use of City property, harassment/ violence in the workplace, work safety. This dimension also relates to the extent to which the employee helps others in understanding/ complying with the requirements.

**U**nacceptable

Evaluation Elements (Select all that apply):

Outstanding
Successful

| Observes safety and security procedures  | Complies with applicable safety regulations including City and Department Safety policies                                  |  |  |  |
|--|--|--|--|--|
| Complies with City policies as outlined in the Employee Handbook   | Determines appropriate safety action   |  |  |  |
| Reports potentially unsafe conditions  | Follows proper procedure for operation of equipment  |  |  |  |
| Knowledgeable about the policies and practices affecting his/her division/ department as well as the City in general   | Uses equipment and materials properly  |  |  |  |
| Makes suggestions for revisions to policies and practices (including safety issues) that improves or positively adds to the process                            | Practices safe work habits and successfully avoids contributing to at-fault vehicle accidents and/or work-related injuries |  |  |  |
| Looks for ways to improve and promote quality  | Respects assigned work hours and time commitment by arriving and departing work per his/her assigned work schedule         |  |  |  |
| Follows attendance policy as set by department/ division This includes no excessive use of sick leave or unplanned, Last-minute use of vacation or other leave | Other  |  |  |  |
| DIMENSION (THIS SECTION MUST BE COMPLETED AND EXAMPLES GIVEN FOR ALL RATING LEVELS)  SPECIFIC EXAMPLES   |  |  |  |  |
| Expectations and progress achieved from the previous evaluation period:  |  |  |  |  |
| Expectations for next appraisal period:  |  |  |  |  |
| Steps that will assist the employee to meet these expectations (What employee meet/exceed expectations?):  | can employee do? What can management provide to help the   |  |  |  |
| L  |  |  |  |  |

## **OVERALL PERFORMANCE RATING:** Customer Service Ongoing Job Duties Work Traits Policy Compliance Total Outstanding 5 points | Excellent 4 points | Successful 3 points | Needs Improvement 2 points | Unacceptable 1 point RECOMMENDATION: The employee meets or exceeds performance expectations and is recommended for a merit pay increase and/or performance incentive pay (in years when merit pay increases are budgeted and available). **General Comments** The employee's appraisal rating is 11 or lower (14 or lower for supervisory employees) and the employee is not recommended for a merit pay increase and/or performance incentive pay (in years when merit pay increases are budgeted and available). **General Comments** The employee's appraisal rating is 2 or lower in any category and the employee is not recommended for a merit pay increase and/or performance incentive pay and will be placed on probationary status (in years when merit pay increases are budgeted and available). **General Comments** Employee has been involved in a disciplinary action during this evaluation period, the significance of which is not evident in the appraisal ratings (disciplinary action documentation is available in the employee's personnel file) and the employee is not recommended for a merit pay increase and/or performance incentive pay (in years when merit pay increases are budgeted and available). **General Comments** Employee has a significant deficiency which the supervisor has determined to be critical to the effective performance of the employee's job. Deficiency is in the following core factor(s) and the employee is not recommended for a merit pay increase and/or performance incentive pay (in years when merit pay increases

I have reviewed this evaluation and believe it is a fair and accurate picture of the employee's evaluation based on personal observation and from reports from the employee's supervisor.

Summary of Goals for next appraisal period: (A consolidated list of goals from the above Core Factors)

Signature

if("coreout2" = X)then 5 else 0 endif

are budgeted and available).

**General Comments**